

November 14, 2024

To Whom This May Concern:

My name is Juan Alvarez, I am the owner of Alvarez Custom Covers. We provide upholstery services for interior of airplanes, pilot chair repairs, outdoor covers for aircrafts. We also make hats and briefcases for the pilot's accessories.

If you have any questions, please feel free to contact me at (714) 721-4112.

Sincerely,

A handwritten signature in black ink, appearing to read 'Juan Alvarez', with a long, sweeping flourish extending to the right.

Juan Alvarez

PLEASE NOTE: ALVAREZ CUSTOM
COVERS WILL BE THE NAME
OF THE BUSINESS IF APPROVED.

A second handwritten signature in black ink, identical to the one above, with a long, sweeping flourish extending to the right.